



**Academic Senate 2022 - 2023  
Budget Committee**

**Academic Senate Budget Committee Minutes**

Date Monday, November 28, 2022

Time 11:00 AM – 12:30

Location FAB Room 4339

Members: I. Ahmad, L. Arava, L. Beale, S. Calkins, W. Chen, D. Donahue, D. Edleman, B. Edwards, R. Harr, C. Jackson, S. Kaur, D. Massaron, K. Tarpenning, W. Tarraf, S. Tong, R. Villarosa, W. Volz.

Via Zoom: S. Kaur, D. Goldberg, .

Guests: K. Doherty, B. Gielczyk, B. Mandija

1. The meeting was called to order.
2. It was announced that two members were joining via Zoom and the meeting would be recorded.
3. Documents to be presented to the Board of Governors Budget and Finance Committee on December 3, 2021
4. Contingency Reserve from David Massaron  
The balance is zero. Prior amount of \$900,000.00 has be transfer to the following.
  - Presidential Search \$400,000
  - Karmanos Cancer Institute – Director Search \$200,000
  - University Library System – Dean Search \$150,000
  - College of Education - Dean Search \$150,000When asked by a committee member why we do that, the response was that has how we have accounted for it in the past.
5. Tuition Structure Proposal December 2, 2022  
David Massaron provided the committee with a high-level summary of the proposal that provost will be presenting to the BOG on Friday December 2.
  - Effective for Fall 2023.
  - Overall, it provides that students taking between 12-18 credits will be changed a flat rate.
  - A student taking 19 or more credits will be charged the flat rate for the first 18 credit hours plus an additional per credit hour rate for each credit over 18. For example, a student taking 20 credits will be charged flat rate tuition plus 2 credits at the per credit rate.

Date January 30, 2023

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- Goal: Implement a block-rate tuition model which will allow students taking 12-18 student credit hours (SCH) to pay one price. This will help:
  - Incentivize students to take at least 15cr./semester, and increase 4 to 6-year graduation rates.
  - Benefits
    - Increase students' retention and persistence.
    - Enter the workforce earlier.
    - Reduce the students' overall cost of a WSU degree by decreasing time to completion.
    - Reducing student loan debt
    - Realizing potential savings in tuition, room, board, transportation, and other expenses related to attending college.
  - **Estimated Savings**
    - **FY2023**
    - **Lower Division**                      **Upper Division**
    - **\$862**                                      **\$1,023**
  - He noted that the provost recognizes.
    - Not all our students, particularly adult students -students who are 25 or older and former students who are returning to complete their degrees -can enroll full time and will only be able to take 3-9 credits/semester, therefore not realizing the benefits of block tuition. We will enhance our support systems and provide other financial incentives to support their continued progress towards their degree.
  - That the administration will be able to make exceptions as needed.
  - It was noted that it is hoped that students will use some of this bonus that they will opt for an internship, at no extra cost.
  - It is hoped that when students compare us to other institutions they will see that with this program we are markedly cheaper.
  - For transfer students it aligns what they pay with what they have been paying at a community college.
  - Massaron noted that there is a fiscal impact to the university that is estimate of negative (\$850K) based on 14 student credit hours. This is based on an estimate of enrollment. See slide 6 of BOG presentation.
6. Purchase of 3T PRISMA for Neuroscience Research Grant for Wayne State University.
- Approval of a contract not to exceed \$3.23 million to Siemens Prisma to procure a 3T PRISMA scanner, a modern 3T human magnetic resonance imaging system (MRI) which will be housed in the MR Core Research Facility at Wayne State University.
  - Wayne State's portion of the purchase is \$1.23 m. NIH S10 Award will cover the balance # S10 OD028724-01
  - A member of the committee asked if others will be able to use the equipment when is not being used.

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- Like other equipment there will be an appointment system, which would allow other use when it is not being used for the NIH project.
- Currently the primary contact is Timothy L. Stemmler, PH.D., Interim Vice President for Research.

**7. Update of the Elevator Maintenance Plan**

- In early 2021 we removed Shindler as the designated supplier for elevator repairs. The new supplier is KONE Americas. They will provide a web based tool that will allow anyone to see status of repairs and reports.
  - Massaron stated that the issues with elevator maintenance are twofold.
    - The previous company was not on site and the routing of paperwork delayed when repairs were scheduled.
    - Winter... Passenger traffic that resulted in salt causing damage to the aged equipment.
    - To resolved both it is going to take an increased investment which they hope to achieve over the next two years.
  - As he noted if we fix/mend all the elevators and one brakes that you are traveling in... Then all the elevators must be bad...
  - On a brighter note, he added that there was a request for bid out for the new equipment in the Art Building.
  - He further noted that they were in the process of identifying budgets and sources of funding for the newest two – three years.
  - He noted that as an institution we are short on data of how we perform on maintenance.
8. Brian Edwards asked if we could adopt policy of knowing how long it takes to process admissions, to admit a student.
- Massaron noted that both he and the provost are Very interested in that. But now we do not have the data to see what is happening.
  - He assured the meeting that the provost in in the process of developing strong goals for the enrolment system.
9. Referring to the skilled trades Massaron noted that they have asked them to add work reports on things they fix or do that have not been reported. This will allow us to develop a comprehensive set of data as to where the issues in the various buildings are. Up to this point much of it has been anecdotal and they have no real data to develop plans and or see performance issues.
10. Christen Jackson as what would this system look like and who would have access to it.
- Massaron replied that they are working on it. But the concept this that any department would get a clear picture of the building they are in.
11. Massaron noted that one of the problems we have is that we are understaffed in the custodian and custodial services area. They have open positions that they have not been able to fill. Housekeeping is rotational and not every room in every building is covered daily.
12. Linda Beal made the point of the open trash collection points. How it does little to enhance the look of a building when trying to attract students.

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13. Fitzgibbon added that Manoogian especially the basement is very bad. The basement ceiling has been missing for over three years. Even though they clean the floors they are very badly stained with black goop.
14. Helen L. DeRoy Auditorium Reflecting Pool Repair
- Estimated cost \$2,000,000.
  - The pool's structure has severely disintegrated of the past few years. So much so that it now leaks into the general-purpose auditorium. Making the basemen classes unusable.
  - The approval of the funding would allow for the following.
    - Pool structure repair
    - New pool liner
    - Fountain filtration system replacement
    - East and West bridge replacement
    - Underground connecting tunnel water infiltration mitigation (leaks)
  - Stephen Calkins asked about the funding.
  - Massaron responded that it is hoped that we would get some donations. But in respect of the hope for future donations from the DeRoy Foundation we must bring the pool and surrounding areas back to usable. It is important that when students tour the campus that they see that the facilities are well cared for.
  - In addition to this there are some of the bridges that the concrete has disintegrated (down to the rebar) that will also need to be addressed. We need to think of the repairs as in part a down payment on that relationship.
  - Ricardo Villarosa asked about St. Andrews Hall, though not a classroom it was heavily used for functions.
  - Massaron did not have an estimate or schedule of what needed to be completed on the building.
16. State Hall Update
- Building is in process and will be completed for Fall 2023. However, the IT Smart Classroom equipment might not be totally installed.
  - Longer than normal lead-times and equipment are at fault.
17. Hillberry Gateway Performance Center
- On time... No key issues.
  - DTE is working on the electrical. This is an ongoing issue.
18. Purchasing Exceptions
- Beal asked why it was an emergency to have and emergency need to have somebody film football games... \$30,000.
  - An apparent oversight on our part.
  - A further question was asked on the \$28,700 for the Department of Sociology for Consulting Services to Ruth Milkman. It appears to have been approved. Was the dean consulted?
  - The point was made that hiring a consultant from another university might not be in our best interest.

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- Massaron said he would follow up.
19. William Volz asked if there was any insight on the Budget.
- Massaron responded we are operating within historical ranges.
  - Enrollment is marginally better than anticipated.
  - Some grants are going away, which will require the university to absorb those costs.
  - It is anticipated that the State might provide some additional funding to enhance enrollment.
20. There was a general discussion on the position of the university's debt. As interest rates are high if the university has a new need it will mean that we will be paying higher rates. The current debt is held at fixed and long term rates. There is some exposure at the medical school, but it is anticipated that monies would come from the state, the university and from some type of philanthropic cause.
- Volz asked if he could anticipate from the School of Medicine Strategic plan some approximation. As he did not think the \$200 million would cover it. Massaron stated that he did not have a firm number at this time. Much would depend on the location, the scope of the new building and the designation of what the space would be utilized for.
- Massaron stated that there are five/six sites, but nothing is firm. As the university had several empty locations pre pandemic there are now more. At this time, they have not developed a usability study and it was his feeling that there were even more under utilization of spaces.
- There was a general discussion on parking and the use of the Q line.

A committee member asked about the reduction on fees for graduate students as our fees are higher. Massaron stated that any organization could ask for a review. They did that with the School of Pharmacy when it was shown that the fees they were charging were higher than U of M. The result was that the provost approved a change. These types of requests should be coordinated with the dean of the school and provide supporting details. Both he and the provost are open to requests for change, if there is a business case that will improve student registration.

Massaron was asked if he thought there would be a change to the state formular for WSU. The short answer was yes, and that when the state budget numbers are finalized we might have the opportunity for extra funds. But at this point nothing is finalized. It will be dependent on how we make the business case for any additional funds.

Massaron end the meeting by reminding us that if we see something wrong in a building to let him know. His email is always available, just let him know. As we are all stewards of the university.

JEF  
February 2, 2023